

Your suburb (required)	What benefits and/or advantages do you believe the City of Holdfast Bay's proposal, to include Marino in its council boundary, would bring to the 5049 Coastal Community?	What concerns and/or disadvantages do you have with the City of Holdfast Bay's proposal to include Marino in its council boundary?	What benefits and/or advantages do you believe the City of Marion's proposal, that the City of Marion and the City of Holdfast Bay councils should merge, would bring to the 5049 Coastal Community?	What concerns or disadvantages do you have with the City of Marion's proposal, that the City of Marion and the City of Holdfast Bay councils should merge?	What other alternatives, to council boundary changes or mergers, do you believe would significantly improve the quality and value of council services to the residents of the 5049 Coastal Community?	Any other questions or comments to submit to the Mayors prior to the forum?
Marino	HFB is smaller than Marion	HFB gives better service than Marion	Marino have 5049 (Coastal Community Assocaition) and I think HFB can give them better services. There are lots of poor streets to be fixed in Marino and marion cant do that.	nil	HFB has inproved over the last 2 years over Marion and it is a good service.	City of Marion people are not helpful at all
Seacliff	I think being in a coastal area yes it qwould be good	Only dissadvantage would be if Marion Council has control over it.	No benefit whatsoever	We certainly do not want City of HFB to merge with marion council under any circumstances	No merger with Marion Council no benefits at all. Simple no merger with marion Council under any circumstances!	Nil
Seacliff	I do not see any benefits or advantages	Our beaches are a disgrace with dead plants. City of HB cannot maintain or make any improvements to their current council are except to put all money into Glenelg. Footpaths are not maintained in many areas	If you could trust that HBC would contribute money to maintaining coast path that would be advantage	Holdfast Bay would spend more money at Glenelg	None	Address issues raised here
Marino	Lower rates, better service, more appropriate development and improvement of services to coastal community	None	None	Council focus would be less on needs of urban coastal community	Merging of city councils with primary focus on needs of coastal communities	Explain how your proposal best serves the needs of coastal communities in the city.
Marino	To be noticed. For far too long has been a case of out of sight out of mind. Marino has become the forgotten suburb	That we would remain overlooked	good to see both councils starting to want to do good in the area. Hope outcome will be that Marino receives better services and maintenance.	Lot of talk in council discussions but with little resolution or outcome	Share resources	Why the sudden interest in Marino? What is the council's rationale>
Marino Rocks	None	Increase in rates	None	That another Holdfast Shores development would be imposed on our pristene area	Stay as we are until clear benefits for change are proven	What is the council's rationale for change?
Marino	None	HBC not very helpful to local residents. Many of us in Marino bank and shop at Marion shopping centre where it is easy to park	None	To many to name.	Marion has always been patient and helpful	Please let Marino stay within Marion.
Kingston Park	None	HBC is already in debt so most unlikely to be able to afford coastal walkway repairs	MCC may give greater attention to needs and concerns of Kingston Park residents and visitors to Kingston Park	HBC council rates are sig lower than Marion. Merger will likely increase rates for existing HB ratepayers.		
Marino	None	HBC is struggling, just look at their infrastructure. Quality we get from Marion would be compromised under HBC	None.	Huge costs for no actual tangible benefits to the community. Existing councils should focus on improving services.	Leave as is	Councils need to have regulated service levels or a PDS.
Marino	None	Subdivision of too many blocks in postage stamp size	Benefits unknown	Uncertainty of more land divisions	Status quo	HBC has serious debts.
Marino	None	Our houses would be revalued so rates would rise.	MCC could keep an eye on HBC's spending	MCC would be caught up in HBC's debts	Council boundary should be aligned with centre of Scholefield Road to avoid intersecting with Cement Hill development	This is clearly a land grab for the Cement Hill Development and a way for HBC to reduce debt with no clear benefits to Marino residents.

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Seacliff	There would be a contiguous coastal strip under the same council, sharing rail services and coastal pathways/bikeways.	Unknown payment to Marion Council for transfer of boundary allocation, realignment costs for maps and voting boundaries etc. Could be ongoing maintenance cost increase due to more difficult terrain in Marino area to maintain coastline.	None	Costs to Holdfast Bay ratepayers would increase by hundred of dollars per annum. Resident services may not be to the current standard received because we would be one of many. Access to Administration area at Brighton is more accessible than Marion Council with parking. Personal service at H/B is virtually immediate. Overall Marion's council area would be too large.	Unknown	Comment: Holdfast Bay Council formerly Glenelg Council was an early South Australian Council and was kept small as it is a tourism precinct whereas Marion Council is not. Therefore a merger is not considered to be in H/B's best interest.
Marino	None	Marion Council is much more professional & better run. Holdfast Bay has made bad decisions at Kingston Park, & Jetty road/surrounds is a mess.	none	We may experience large future rate rises due to sea levels rising & the need for sea walls in the Holdfast Bay area.	Leave things as they are -- no need for change.	Any major changes/mergers should be voted on by 100% of 5049 residents, & not left to any Govt. body.
Marino	Increased conservation efforts and better perspectives for cement hill site.					
Glenelg	Excellent rapport with City of Holdfast Bay Residence.. excellent management of finances and provision of services and improvements throughout the whole area	No concerns it is a ++++ Advantage for Marino residents joining the Bay family !!!**!!!	Common sense cost benefits / greater efficiency at lower costs	No concerns greater benefits economies of scale !!!	None ... merger is the Key to future developments at affordable price.	Hi! You are both intelligent Mayors' with sound business strategies for the benefit if residents across the divide. Merger is the answer one of you may fall but I am sure whatever the losers disappointment you will continue to serve in this iconic expanded Council area whatever the name is chosen for the merged Council's'--- CITY OF HOLDFAST BAY AND(MARION ENCOMPASSES MORE THAN JUST MARION IT NEEDS TO RELATE TO THE WHOLE COASTAL ... HILLS AND MARION AREA !!!}
Somerton Park	I am not sure what benefits but it would make sense as it fits more appropriately with the rest of the coastal suburbs.	Nil	I am not sure but I can not immediately think of any benefits. As I doubt it would reduce council rates and I do not think the recycling services provided by Marion are as advanced as Holdfast.	I do not think the City of Marion would have experience with the unique needs of the beach side community and services such as the surf lifesaving clubs, coastal environment needs and tourism focus of the coastal suburbs.	I am not sure and I am unclear as to why there needs to be a change.	Not sure why the change is being considered. What is the need or purpose for the change?
Seacliff Park			Absolutely none	Too big, out of control. Rates in holdfast would sky rocket. Big hasn't proved to be advantageous to anyone		

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seacliff	None	"Land Grab" of middle class community while rejection of lower income groups in Marion Council area	Mergers of 'best of both' councils Hopefully reduction of duplicate administrations	possibility of increased rates	merger of community services (eg community centers, council bus svcs)	Any merger or takeover should include predicted costs to ratepayers. If it ultimately does not save money then forget about it until such a plan can be managed.
Marino	Nil	This proposal, if implemented, would achieve nothing of substance! Changing boundaries is nothing more than "fiddling" and ignores the long standing need to rationalise the number of Councils in South Australia, particularly in the Metropolitan area! Some of the stated rationale behind this proposal is nonsense and it's time the State Government stood up and initiated amalgamation!!!	If people are genuine about "coastal community of interest" then clearly both Councils have equal interest, (to say nothing about northern boundary Councils). Time to wake up to the big picture, amalgamate and place the Metropolitan coast under one Council management!	The proposal's fine but the concern is the resulting infighting and barrow pushing by personal vested interests that would railroad good intent and mature debate!	Would be great to see more focus on roadside verges!	Work in harmony, forget fiddling with boundaries and reactionary responses as a defence. Amalgamation is long overdue and leadership must be to the fore. "Just do something"!
Marino	lower rates more concern for the elderly better bus services	I haven't read any details of what is proposed				
Marino	Rate reduction	Current assets in Marino are not factored in City of Holdfast's budget and may go unmaintained or improvements currently planned by City of Marion may be shelved.	None	Cost savings of less bureaucracy due to reduction in Mayors, Councillors, administrative staff and processes etc.	Upgrade of the Marino coast front and thoroughfare to the Community Hall to create a destination as we seem to complete but lose funds to Hallett Cove foreshore where all the money seems to be spent!	
Seacliff	Marion is clearly a much better Council. Compare the streetscape of the Marion end of Kingston Park with Holdfast Bay end. Marin much better. Holdfast only care about Glenelg and nearby suburbs. Seacliff beachfront is a disgrace. The yacht club carpark is potholed and filthy. Pathways overgrown. No street planting. Completely uncared for. Bring on Marion ASAP please!	No way. They're too small. Just abolish Holdfast. Too many councils in Adelaide now. The bigger the better	Efficiency in scale. They will care for streetscapes and infrastructure better.	None!	Why bother with alternatives. Holdfast clearly don't care about our end of coast so get rid of them. Maybe have the 'city' if Glenelg and let them cut the grass there by hand	If Holdfast could do their job would've appreciated. Clean streets, plant trees and shrubs, seal car parks properly, pay some attention to Seacliff.
5049	There would be a uniformity in development and maintenance of the coastal suburbs. E.g. coastal boardwalk through City of Holdfast Bay is far superior to that 'maintained' by City of Marion.	I have no concerns. I would fully support full transference to City of Holdfast Bay Council.	I do not support the suggested merge of the two councils. City of Marion Council is too large and unwieldy as is.	As per No.5.	N.A.	Question to Mayor of City of Holdfast Bay regarding likely increase to home rate payers to support proposed developments at Glenelg.

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Marino Seacliff	Nil benefits - Marion is a well run council that is responsive to ratepayers	Joining a council with substantial debt increases risk of needing to pay higher rates in the future	Some economies of scale could result in lower rates whilst maintaining services	Larger council might not be quite as responsive - but I think that can be managed		Keep politics out of this. Ignore hearsay such as "lots of people have said to me that...". Yes I'm sure some people have been in touch with David Speirs to say they want to be in HFB but even more haven't said they want to move.
Seacliff Park	Seacliff Park is currently split between Holdfast & Marion councils - would make sense to include whole of suburb in one council. Cement Hill is also split between both councils - would be more efficient to have whole development in one council? Holdfast rates are substantially less than Marion. Estimated saving would be ~\$700 p/a. Would be foolish not to pursue this?	Holdfast council debt is substantial - is this just a push to gain greater rate income? The debt will need to be serviced so could mean more expensive rates in the future? The comment that Glengowrie should also be taken over by Holdfast because it is 'coastal' doesn't wash, confirming this is a push to increase the number of rateable properties? All councils must look to diversify their rate income. Marion has a good spread of non residential rates - Tonsley Precinct, Edwardstown industrial, Marion retail - Holdfast appears to be limited. Does this mean greater reliance on residential rates in Holdfast? Coastal rehabilitation and maintenance are costly and likely to get more costly and whilst State government provides much funding, it is possible that Holdfast may have to significantly increase their portion of funding in the future? This would have a severe impact on rates.	Merger SHOULD result in lower costs and therefore less pressure on rate income and/or provide greater funds available for spending on local infrastructure. A 'south west metropolitan' council as part of the Adelaide metro area would seem to make sense - and is probably inevitable? One council covering all of Cement Hill development as previously pointed out.	Even if Marion were able to reduce rates, Holdfast rates would still likely increase greatly to align with Marion.	Marion council seems to be performing well in all aspects.	What will the actual costs be to both Holdfast and Marion ratepayers if Holdfast should take over the suburbs of Marino & Glengowrie? - and part of Seacliff Park?
Marino	None	Concerned that Holdfast Bay Council are in a great deal more debt than Marion	A more united approach to the whole area.	A fairer rating system over the whole area		

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Marino	A lot more information is still needed from HBC before the community can assess any potential benefits a boundary change could bring. I do agree, however, that the current Marino boundary has little geographical, political or communities of interest logic to it and appears to be no more than a quirky historical anomaly.	As for 3 above- much more information needed. If HBC's proposal is based on a shared community of interest principle, why is the western side of Seacliff Park (Cement Hill), currently also partially in Marion, not included in its boundary change plans?	We need a lot more detailed information about what the actual benefits would be before deciding on the merits of a merger.	As for 5. Very few council mergers anywhere have generated the benefits that they initially espouse. Even fewer translate into reduced council rates for residents. The concept of a merger should not be discounted, but should only be considered with the strong, expressed support of the relevant communities. The current change management capacity of the 2 Councils would need to be significantly enhanced to bring any confidence to these communities that the desired process and outcomes would be realised.	Structural changes such as the boundary change proposed by HBC and council mergers by MCC are but 2 options available. Others include retaining the status quo, better resource sharing between the councils, better contract management and significantly improving council work practices to increase their efficiency. Asset life cycle and maintenance need significant improvement. Some of our elected council members and senior managers in the 5049 community do a terrific job. Others are invisible and have made no impact or contribution, in any regard, to this community. Improving the quality and capacity of council members and senior management would be additional strategies for improved representation and service delivery, beyond the structural changes currently being proposed by HBC and MCC. Structural changes, as being proposed by the 2 Councils can often be smokescreens for alternative strategies for service improvement and we need to make sure that those alternatives too are explored vigorously.	What would happen to the respective councils' planning requirements should either of these proposed changes be adopted? What would the City of Marion do in regard to its ongoing support for current/pending projects (eg Marino Community Hall upgrade/replacement, coast path board walk replacement etc) if HBC's boundary change proposal was successful? Would they continue if Marino were to become part of HBC? Could HBC afford to continue initiatives that MCC has already committed to?

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Marino	presented and better maintained suburb from an appearance point of view - tree pruning, verges etc. CHB seem to be a council on the move. We feel it's time for Marino to adopt some of these same goals of upgrading presentation and appearance. Encouraging new facilities and services, opening up, embracing the idea of change, growth and a higher visitor rate. We feel the boundary extension might lead to Marino being encouraged and supported to offer more events, attractions, businesses and experiences for locals and especially visitors. We feel it's time for Marino to step into 21st Century, become more modern and welcome expansion of its style, profile and potential. Ideally and with careful 'clever' progressive attention to promotion and marketing, we feel that Marino is set geographically to be a very hot ticket in Adelaide,	It possibly has little knowledge about the effective protection and preservation of environmental beauty spots such as Marino. Is CHB experienced in handling matters concerning flora and fauna such as that found in Marino? Conservation must be protected and CHB might not have that at its core (we are not sure). But does Marion either? Other than that, we see little disadvantage to accepting their invitation!	Bigger budgets perhaps, if that's an advantage? Other than that, very little.	Too large for effective management and coordination of smaller matters. A wide, competing and different demographic seems to exist across both. It might be to Marion's advantage, however probably not to CHB's. Can see no benefit to Marino or 5049 Coastal Community. There could be possible clashes of understanding and experience. CHB understands coastal suburbs. A merge could become quite confusing, with inappropriate decision making. Does each really know and understand the other's territory and population intimately? Probably not. Can only see potential in-fighting and politics, therefore less community benefit and frustration in short to medium term..	5049 could go it alone, but probably not really geared for that. Or are we???? What if 5049 joined with a third council area? Would that be Onkaparinga? But why would we do that? Would that improve our services? Not enough information to comment further. Or leave as is, but with greater commitment and follow through from Marion Council than ever before. A lot needs to improve out in the streets and suburbs. There are far too many eyesores. The Council Premises themselves are magnificent with manicured grounds and gardens, great signposting and modernity, unlike many of the areas within its jurisdiction! Including 5049. Cannot think (at this stage) of any other new alternatives to the proposed directions.	TO: AMANDA WILSON Why does CHB want Marino to join them? If it is decided for Marino to join CHB, how long will transition take, from CHB point of view? If Marino joined CHB, what would be CHB's first three immediate decisions / improvements / strategies / actions for Marino be? How will the final decision be made? Who decides? TO CHRIS HANNAH. Why must we stay in Marion - what are the advantages to residents? If Marino did stay in Marion, what can residents and local action groups do to get more funding, focus and upgrades allocated to our area within the next year? If it is decided for Marino to join CHB - how long would the full transition take (from the point of view of Marion Council). How will the final decision be made? Who decides? THANK YOU.
Marino	None	We would be moving to a council with more debt; it's easy to have lower rates and accrue more debt! Lower rates isn't everything, you get what you pay for! What services would we lose in moving to a council with lower rates?	None	With such an increase in size it would be a less approachable council, less responsive to residents. The cost of the merger. Rezoning of Marino	Marino to keep doing what is doing now and continue supporting our community with projects which enhance the environment - native plantings maintaining current zoning. Become more proactive in retaining storm water and minimising carbon emissions.	A statement about each council's track record and future plans on addressing climate change and enhancement of the natural environment. Why are Holdfast Bay's rates lower than City of Marion's. Could it be that Marino residents enjoy less dense living and so have to pay for this? Would Holdfast Bay rezone Marino so increasing the density and reducing the amenity of the area? Would Holdfast Bay honour and fund the plans which Marion currently has for Marino - Newland Ave entrance, Coastal Walkway renovation, Golf Course upgrade etc
Marino	Improve the value of Marino properties	The level of debt carried by the City of Holdfast Bay and the risk of higher rates	We are grossly over-governed in Australia and one entire level of government should be removed. In the absence of this a reduction in the number of council areas is desirable	None	Remove one entire level of government and merge the responsibilities of State and local government	Councils need to improve their accountability and openness. There is too much secrecy within government

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Marino	Lower rates	None	Lower rates	Disgruntled council employees	We have great roads with lots of powerful cars speeding along them. Maybe a bigger focus on pedestrian experience would change behaviours. Councils are becoming very good at showcase quick win projects rather than long term implementation of decaying infrastructure. A case in point is rendering an old block wall on Angas crescent. Why?	
Marino	More inclusion in what is planned and happening along Marino shoreline. Better planning and strategic oversight of the coastal area	The splitting of the Marino community and the amount of services and benefits offered by Holdfast bay are a lot less than Marion	A better strategic plan which will reduce duplication and costs and benefit community as a whole but would probably cost jobs	Loss of jobs and too many directors	The councils should merge and share some costs ie waste collection gardening services play areas to benefit the community	Why is the kauri parade community centre so under used The running costs must be high and a drain on finances
marino rocks	Coastal Management skills, smaller council, lower rates Better alignment/empathy of traditional relationships with Seacliff, Kingston Park & Marino coastal suburbs	none	None	Bigger organisations DO NOT lead to improved services In Fact it results in an erosion of service provision, Improved economics for Marion will not result in a better outcome for Marino	Realignment with Holdfast Bay council	How many staff are on salaries in excess of \$200,000 in your council administration
Marino	Lower rates; opportunity to subdivide smaller allotments; a more "switched on" Council (eg re transport study; environmentally aware; seaside protection; less expansionist). And that Marino residents travel through and to Brighton and Glenelg for shopping, cafes, library, etc)	That C of HB will not develop Marino Hall (given proximity of Kauri Pd facility); similarly Coastal Walk at Marino	None. Bigger Council = less grass roots representation of smaller suburbs	See above	None	Will C of HB : 1/ guarantee that rates will remain the same for (say) the next 5 years?; 2/ what plans are there for community recreation facilities and amenities?; 3/ what is Council's view on Government's proposed Planning Act ?
Kingston Park	Hopefully more awareness of what the southern end of the Council area offers and needs.	Less of the already overstretched services	Efficiency and more "Indians rather than chiefs"	Higher rates but not better resources and services to our area.	Unsure	Kingston Park is a significant tourist destination with both local indigenous & European history. Beautification, signage, local and Kauria requests for the improving the area have been mostly ignored by HFBay. No Cafe after 6 years of delays despite promises. Why would Marino want to join HFB! It's their closest sandy beach as well! Would Marion do any better?

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Marino	Holdfast council has greater knowledge of running coastal wards. They could align new works along the coast with existing works which would save money. The new boundary would put 5049 in the Brighton School zone which would be a massive boost to families in the area. Kids commuting to school would not have to cross Brighton Rd. Hopefully transport links would be improved between 5049- Brighton - Glenelg. Better beach management, costs reduced, less duplicity.	Council Tax rises.	Less Duplicity.	Too big a organisation. Too much in -fighting between rival groups of loyalist Councillors.		Would all of 5049 fall into the Bighton high school zone?
Marino						
Seacliff	Nil	From feedback from other people in the Marino area is the increase in their council rates.				
Marino	maybe lower rates	High rise or multi buildings being erected in the area.	none	That blocks of land will be sub divided to build more postage size homes		
Marino	none	lack of information about the motivation for it; higher rates eventually	More competent management, more political influence	none	more competent elected members	no
Marino	Cheaper Council Rates????	the devil is always in the detail, so dont know really.	Now thats a better idea, less bureaucracy, greater efficiency (hopefully)	Cant think of any	None	No
Marino	The management of environmental issues (like the coastal pathways etc) would be in one hand.	I think it might be very expensive to reorganize the whole administration and that has an impact on the real issues financially.				
Marino	Holdfast Bay area (Brighton Jetty etc; Glenelg) is the closest to Marino place for summer swimming, restaurants, sailing... Both of my daughters were studying at the Brighton schools. We feel that we are part of this council area, It would be great to make this feeling a reality.	none	Similar rules, one administration, you can save on it!	none	yes, I believe so	none
Marino	Simplification and improved beautification of coastline	None	Holdfast is More progressive	None		
Hallett Cove	neutral	neutral	2 Councils have common ground and Council Assett management would be shared	none	Marion Council has higher rates but also has a number of community services	the merger would benefit waste and recycling management

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Kingston Park	Marginal... Holdfast Bay is unable to negotiate successfully with Kaurana people to even upgrade Kingston Park reserve. Lacks fortitude to get anything done!	See above. Holdfast is only a small council but spends inordinate time on planning but lacks the fortitude to do anything great.	Theoretically, economies of scale should result in more efficiencies and lower rates. Other examples in SA do not necessarily show this. and our coastal strip will probably suffer lack of attention compared to inner suburbia.	All staff from both councils likely to act with even further self-interest in preserving positions, salaries etc.	Both Councils should be encouraged (coerced??) to join a small inter-council committee to explore and collaborate in projects and 5049 issues that cross council boundaries.	Reduce the incessant reviews, spin, glossy publications and focus on strategic planning that define project target dates with accountability of staff to achieve the determined KPIs.
Marino		I have concerns that Holdfast Bay is not as strong financially as Marion Council. Holdfast Bay seems to focus most of its energies and funds on Glenelg to the detriment of other suburbs in its stable. Would Holdfast Bay be changing the minimum block size for Marino?	Appears to be financially advantageous, with a reduction of duplication of some council positions.		A status quo should also be considered.. possibly if it ain't broke don't fix it!	
Kingston Park	Not sure	As long as it doesn't cost me additional money and I don't lose access to things currently provided by holdfast LGA I'm happy	Probably nil to me as a rate payer	I don't wish to pay extra rates or taxes than I already pay and Marion is currently a costly LGA	Leave it as it is. Big councils don't work	If only one council via merger which Mayor goes? Which CFO goes? Moral will be low at both sites making outcomes difficult to deliver for both councils during transition.
Marino	None.	If it isn't broken, why try to fix it. What absolute proof that we will be better off in HBC with its smaller number of residents and larger debt.	Economy of scale. Lower debt, if any change is shown to be necessary.	None	None.	

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marino	Brings our community under one council area, saves on duplication. It also make strategic sense to have all the coastal areas in one council area for consistency. Would make life simpler for the 5049 Coastal Community Association!! The potential for lower rates immediately, whilst attractive at face value may not be sustainable in the long term and are not a driver for my decision.	There is a real issue of the Glenelg focus of HFB and I would question their ability to change that trend, particularly given the lack of commitment to Kingston Park in terms of investment in amenities for the community. Locals including those from Marino, have been campaigning for years to see appropriate improvements to the Kingston Park Reserve, the Tjilbruke Springs, Caravan Park and the long awaited permanent Kiosk/cafe. So if HFB take on Marino it is possible that Marino will suffer the same fate, which given the level of investment needed in Marino is of real concern. I would need to see much better outcomes for Kingston Park and to an extent Seacliff, as well as a commitment to Marino before deciding	I can see the benefit of economies of scale and the potential to address current boundary anomalies with one global change. There is currently a lot of duplication of infrastructure, plant and equipment which could be rationalised and service delivery could be more efficient as the overheads would be reduced. A larger council would have better bargaining power with other corporations, institutions and other levels of Government. It would also be good to use this as an opportunity for true participation by the community in formulating the KPI's for the new council to ensure that the change truly delivers benefits to the community beyond the financial bottom line. It would also be good to hold a competition for the new name and logo???	Notwithstanding the benefits in 5, the down side would be the concern that people would loose their jobs, so the transitional arrangements would need to ensure that that was well managed for those affected. More centralised management and elected members may loose touch with the local context and Council could be more remote and less accessible to the community it serves. This will depend how the "wards" are set up to ensure that aspect is covered well. Not all amalgamations have proved to be cost effective or provide better outcomes for the community. However some have. So it is important that the change is based on careful research, a transparent and participatory process with clear KPI's so that the proposal can be modeled as a "business case" with an outcome focus beyond the bottom line.	Remove all Councils in the metropolitan area altogether and have one single metro council "Adelaide" as per the Brisbane model, which is apparently very successful. This would significantly reduce the nonsensical and apparently arbitrary boundaries which in reality dont exist and certainly dont recognise the fact that residents and businesses alike all cross boundaries and utilise services in areas where they dont pay rates and hence have no ratepayer rights over other councils even though they may like to and by virtue of their activities benefit from or benefit a council area they do not technically belong to ! Let us have a serious look at this scenario, think what we could do with 16 CEO salaries alone!! This should surely have been considered and modeled before.....naturally enough there is a good deal of self interest on Councils to maintain the status Quo, however it does not seem like a sustainable model.	1. How long would the boundary process take and how much community participation will there be in the process? 2. Ditto merger? 3. How much will it cost, will there be a levy on the rates? eg to re-badge the assets etc. 4. For 1 & 2 above how will the transition be managed, will councils still be responsible to honour their commitments up to the point of handover; in particular Capital projects. 4 How will councils resolve the transfer of assets from a financial perspective 5. Will it trigger a by-election for the new wards in 1 OR 2 6. What will be the process to seek endorsement from the community via the boundaries commission? Many more of course but for now>>>>>
Marino	Short term increased focus on the area. Better control over spending of funds in the area than has been seen lately. Lower rates, perhaps short term.	In the long term a return to a low focus on the Marino area.	Looking at the whole area in a holistic manner	Reduced services		
Marino	None of any material importance - the contention that the common coastal interests of Marino with the Holdfast Bay coastal suburbs is not compelling.	Seems like a simple rate grab	Greater flexibility and efficient use of resources that results from larger Council	None	n/a	No

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KINGSTON PARK	Marino residents' rates will be reduced and I am aware that many Marino residents' already feel very connected to Kingston Park (and therefore, by association, to Holdfast Bay Council). I imagine Marino joining Holdfast Bay Council will strengthen that connection.	Many Marino residents visit Kingston Park beach and use the facilities. Why should Marino residents trust the Holdfast Bay Council after witnessing what has/hasn't happened at Kingston Park? - all of which has significantly affected them. For example, closure of the KP cafe (regularly frequented by a significant number of Marino residents), on a promise to provide a new one. Six years on, this has not happened. In comparison to other HFB coastal suburbs, Kingston Park (and Seacliff) has received an inferior infrastructure (eg benches, fencing, decking, shade structures, fencing, landscaping, car parking.) As an example, compare what has recently been established at the Somerton coastal path to Kingston Park and Seacliff. Another concern is that the expensive, major projects required to be completed may take precedence over the Kingston Park Master Plan, which has been stalled for a significant time period.	Unsure, will be keen to hear what Mayor Hanna has to say. Perhaps the Marion council component of a merger would give greater attention to southern coastal suburbs, rather than appearing to have a primary focus on Glenelg?	I feel that Kingston Park (and Seacliff) get very little attention from the Holdfast Bay Council. My fear is that to be part of a larger Council, Kingston Park/Seacliff would be "swallowed up" and receive even less funding and our voices go unheard.		Why does the Holdfast Bay Council, already in significant debt, want to take on a number of very expensive outstanding projects in Marino, eg repair of the coastal path, etc.
Marino	The rates are a whole lot less	Will the Holdfast Council guarantee to build a new Marino Hall to replace the existing one which has a limited life, and not sell it? Will Holdfast Council in the near future reduce it's debt and how will it be done?	In the long term greater efficiency and use of council owned resources.	None		No
seacliff	We have a unique coastal environment and community, and this should include Marino. This will greatly simplify our communications and liaison with one Council.	None	None	our unique local area would have less influence given the size and scale of the Marion area.		

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Kingston Park	Better storm water management.	None.	Disastrous. No benefit whatsoever. Look at the blocks that Marion council are subdividing without sufficient services. Size of blocks are ridiculous. Roads are impassible. The Holdfast council residents would be swallowed up and forgotten with a merger. If it ain't broke, don't fix it.	Our council is brilliant, I doubt the same standard of service would be maintained. Bigger councils do not equal more efficiency and I have experienced this first hand at our last residence.	Open, honest, respectful communication and action between current councils.	Kris Hanna - hands off Holdfast Bay!
Marino	Lower rates initially.	Rates may be lower initially, but there could be a catch up by Holdfast Bay as time goes on. Also, I can see no additional benefit to services by being in Holdfast Bay Council.	None	The merged councils into one would be too big and become impersonal and cumbersome, as has shown with other large councils.	nil	nil
Marino	Cheaper rates with same amenities	As the last beach suburb we will be forgotten, just like KP has been for years. Holdfast is also in debt so how long before the rents go up to match Marion? Will it follow through with Marion council's commitment to upgrade Marino Community Hall ?	Save money by merger of services and staff. Reduce expense of running two groups of councillor's and two mayors. Merge expertise of 2 councils Integration of services through council area, and reduce Holdfast Bay's primary focus on Glenelg.	None	Make council process less bureaucratic for community groups and less red tape. This could include a community development person that has power to help speed up any interaction a community group has with council.	What is the drive for HB to acquire Marino? Is it for our rates and those of Cement Hill once it's built? What does HB offer Marino residents, apart from cheaper rates? Fewer services??
Marino	Marion is too large and Council do not support or address resident's concerns.	Nil	Marion would become larger and this would increase the lack of concern for residents. No advantages.	Marion would become larger and this would increase the lack of concern for residents. No advantages.	What exactly does Marion Council do for Marino residents? We are forgotten.	I would never vote for the current Mayor. It is all about him and his ego. He is a waste of space.
Smith	Potentially charging households lower rates than Marion Council. Additionally there may be more \$ spent on our community given the potential untapped tourism potential.	None really	None	A few but namely we would just have one "super council" who would potentially spend more time talking than actually implementing plans - such would be the new size of it. I do not think big is better.	I think that we would have more opportunity	To my mind making Marino part of Holdfast Bay is a no brainer. I use Brighton Library over Hallett Cove Library, I shop at Brighton Foodland, I go out with friends to socialise in Seacliff ,Brighton or Glenelg, I swim off one of those beaches and aside from visiting my daughter in Hallett Cove and going to Marion shopping when I absolutely have to I do not spend time in the Marion Council zone as a destination.
Seacliff	None.	I would prefer for the City of Holdfast Bay to become part of the Marion Council.	Better environmental planning and a co-ordinated coastal plan.	None.	Nil	Nil
Seacliff	You charge less than Marion council and students go to school in holdfast area and Marino is a beach that holdfast residents use. The Marion council have not been listening to their residents around council rates	That Marion council will hold it against us and make things hard				

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Marino	I like the Holdfast Bay's environmental work (Trees, plantings, Footpaths etc. Our rates would drop significantly. Coastal feel that Holdfast Bay's Council seems to understand would be a welcome ambience in Marino.	The Marino Community Hall is due for a renovation or total rebuild at a cost of probably 1 million dollars. Will the Holdfast Bay Council commit to retain and redevelop the Marino Hall? How?	Agree they should merge.	Holdfast Bay has significant financial problems. What extra rates will we have to pay to cover these? We already pay over \$3,000 a year.	Move out of the business of Home Care for the elderly and let other agencies administer that and concentrate on core business.	
Marino	Not sure at this stage other than maybe cheaper rates	What will happen to current and proposed/promised projects if we switch councils. Aged care home assistance packages. Will the funding and existing clients services seamlessly transferred??	Would like some data/reports on the outcomes pros and cons with other councils that have merged.	I fear that we in marino maybe forgotten even more in a bigger council.		
Marino	Until recently, it seems that Marino has been overlooked by Marion Council, perhaps because we in a back corner of their council. I'm just hoping that we get better service from Holdfast Bay, particularly to street beautification and coast environmental issues.	We cannot have rate rises. Are Holdfast Bay in a strong financial position?	None	Even less attention to Marino, which looks run down due to inadequate work on street greening	More work on street frontages and coastal environment are needed	
Marino	More relevance as a coastal council	Debt	We'll served at the moment but rates terrible	Rates will be important	General environment, trees, verge management currently terrible	Why is there such a disparity in rates?
Seacliff park	None	Poor management	marion council is a strong confident council. I would not like to see this weakened or changed by the merger.	Council would become too top heavy and expensive.	Unsure	Will the merger increase running costs and would these costs then impact on the marion council
marino	None. It appears Holdfast is trying to be a large council. Why?"	It is a council that does not know the district boundaries.. It is not the Brigton Carvan Park, but the Kingston Park Camping Ground..	I cannot see any real benefit. .	Probably too big, thus some problems may arise.		
Seacliff	Any dilution of City of Holdfast Bay's customer service culture will be an improvement.	Marino members would be exposed to and could succum to a polarizing culture.	None	There could me a short term cost saving once duplicate roles have been identified and eliminated.	I feel the most difficult of matters for Holdfast Bay council to manage is not finance, operational works or facilities but rather making a decision and maintaining that dwcision. Outsourcing or at least consultation with the area regarding a decision may assist in getting it right first time. Something to aspire to.	Use 360 feedback as a tool rather than corporate KPIs to gauge your performance and popularity.
marino	better council services, makes sense as marino borders other suburbs, council had more common sense in its policy making	no concerns , very happy to merge	better services in hold fast	none	one super council for both	

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Marino	Better proactive projects, lower rates, better value for our rates	Can Holdfast afford the maintenance of infrastructure such as the coastal walk? Would they have allowed it to fall into disrepair like Marion has done?	None	We would lose our unique coastal identity		